NHS England National Support Centre

Projects Appraisal Unit

Construction / refurbishment capital investment and project activity guide: 2015-2016

Version: Spring 2015

This 'At a Glance' guide is provided to assist those organisations and staff new to NHS business case process for construction and refurbishment projects. It is recommended that the exact requirements and timings of their business case are confirmed with key stakeholders including the approving body before progressing individual project proposals.

Version: Spring 2015		project proposals.			
Standard project business case phasing	Strategic Outline Case (SOC) [Project Initiation Document - PID- for smaller schemes] Pre OBC procurement option review and recommendation	Outline Business Case (OBC)	Full Business Case (FBC)	Construction Phase	Post Project Evaluation (PPE)
Private Finance Initiative (PFI /PF2) business case phasing	Strategic Outline Case (SOC)	Outline Business Case Outline Gobble Outline Gobble Outline Business Case OBC) OBC) OBC) OBC) OBC	nortlist Bidders 3. Issue ITPD 4. ment Business Case (dABC) approval 6. Final Tenders 7.Recommend ler 8.Appointment Business Case al 9.HM Treasury approval 10. Business Case (CBC) approval. 11. ttract close	Construction Phase	Post Project Evaluation (PPE)
NHS Local Improvement Finance Trust (LIFT) business case phasing	Strategic Outline Case (SOC)	OBC LIFT Stage 1 business case decision	LIFT Stage 2 business case	Construction Phase	Post Project Evaluation (PPE)
Department of Health (DH) 'Health Gateway Reviews' (DH Health Gateway update July 2013)	Gateway 0 (Strategic Assessment)	Gateway 1 Gateway 2 Gateway 3 (Business Procurement Strategy) (Investment Decision)	Gateway 4 (Readiness for Service)	Construction Phase	Gateway 5 (Benefits Evaluation)
Building Information Modelling (BIM) (BIM Task Group update July 2013)	DATA DROP 1 Requirement & Constrain Model	DATA DROP 2 Outline Solution Model	DATA DROP 3 Construction Information Model	DATA DROP 4 Operation and Maintenance Information Model	DATA DROP 5 Post Occupation Validation Information Model and on-going O&M
BRE Environmental Assessment Model (BREEAM)	Pre Assessme	nt Design Stage Assessment	Issue Interim Certificate 🖊	Construction & Post Construction Assessment	Evaluation Issue Final Certificate
Design (Quality Indicator) assessments (DQI) (Construction Industry Council update July 2013)	Stage 1 Briefing	Stage 2 Mid Design	Stage 3 Detailed Design	Construction Rea	nge 4 Stage 5 dy for In use pation
External Design Review Panel (DRP) via CABE / Design Council	Dependant on nature of scheme	Dependant on nature of scheme and Local Authority planning requirements	Dependant on nature of scheme and Local Authority planning requirements	Construction Phase	Post Project Evaluation (PPE)
RIBA 2007 ► Royal Institute of British Architects (RIBA) Stages	Stage A Stage B Project Appraisal Design Brief		Stage E: Technical Design Stage F: Production Stage G: Tender documentation Stage H: Tender Action	Stage J: Mobilisation Stage K: Construction to practical completion.	Stage L Post Practical Completion
RIBA 2013 ►	0 1 Strategic Preparation & Brief Definition	2 3 Concept Definition	4 Technical Design	5 Construction	6 7 Handover In use
Procure 21 <i>plus</i> (P21+)Key Stages Optimum time period ⇔ Trust registers scheme	P21+ Stage 1	P21+ Stage 2	P21+ Stage 3	P21+ Stage 4	
PSCP selection process PSCP selected Contract entered into Design Development Construction	ĮĮ		Reach GMP	Construction Phase	Post Project Evaluation (PPE)
Other key activity. Optimum time period ⇔	soc	ОВС	FBC	Construction Phase	Post Project Evaluation
Developing Operational Policies to support the design and budget options		-	→		
Approved clinical service strategy					
Approved Estates Strategy		→			
Approved Travel Plan					
Approved Sustainable Dev. Policy/Plan	For SOC	For OBC	For FBC		
Commissioner support	For SUC	For OBC	FOI FBC		
Local Authority Planning Approval (Full)	Allow 12 wooks nost weltt	en approval for challenge / judicial review			